

# The Unequal Impact of Firms on the Gender Wage Gap

Marco G. Palladino, Antoine Bertheau, Alexander Hijzen, Astrid Kunze, Cesar Barreto, Dogan Gülümser, Marta Lachowska, Anne Sophie Lassen, Salvatore Lattanzio, Benjamin Lochner, Stefano Lombardi, Jordy Meekes, Balazs Murakozy, Oskar Skans.

March 13, 2025

## Abstract

We use matched employer-employee datasets for the United States and 10 European countries to analyze the role of firms in the gender wage gap. Five important facts stand out: (1) Firms play a key role in shaping gender wage gaps in all countries as well as differences between them. Gender gaps in firm wage premiums account for 50% of the overall gap in the United States and 10-30% in European countries. (2) There are important differences across countries in the relative importance of gaps in wage premiums within firms, due to gender differences in pay-setting, and between firms, due to the sorting of women in low-wage firms. (3) Cross-country differences in pay-setting are partly explained by the fact that women capture a smaller share of firm-wide productivity gains. They receive up to 15% less of surplus-driven rents than men. (4) Cross-country differences in sorting reflect the degree of wage premium dispersion between firms and gender segregation across firms paying different wages. Sorting is primarily driven by segregation. (5) Women are disproportionately employed in firms with a high prevalence of part-time work. These firms offer lower wage premiums, contributing to the gender wage gap.

---

Palladino, Bertheau, Hijzen, and Kunze co-lead this study. The authors thank Francine Blau, Stephane Carcillo, David Card, Ana Cardoso, Jonas Fluchtmann, Lawrence Kahn, Patrick Kline, and Raffaele Saggio for helpful comments. The views expressed in the paper are those of the authors and should not be attributed to the OECD or their member states. This work has been supported (in part) by grant 2404-48558 from the Russell Sage Foundation. Any opinions expressed are those of the principal investigators alone and should not be construed as representing the opinions of the funders. Palladino: Banque de France. Bertheau: NHH. Hijzen: OECD. Kunze: NHH. Barreto: OECD. Gülümser: Uppsala University. Lachowska: W.E. Upjohn Institute for Employment Research. Lassen: WZB/Berlin School of Economics. Lattanzio: Bank of Italy. Lochner: Institute for Employment Research, FAU Erlangen-Nürnberg, IZA. Lombardi: VATT. Meekes: Leiden University. Murakozy: University of Liverpool Management School. Skans: Uppsala. We thank Flavia Mastrangelo for her excellent research assistance. We thank seminar and conference participants at the University of Chicago (Harris), McGill University, OECD, Norwegian School of Economics (NHH), Nuremberg University, the NHH Equifirm Workshop, EALE, Cornell University, the Ohio State University, and the 39th AIEL Conference. This paper is part of the OECD LinKEED 2.0 project(see <https://www.oecd.org/en/about/projects/linkeed-200.html>).